

**Financial Performance Report – Operating and Capital**  
**FINANCE AND RESOURCE MANAGEMENT COMMITTEE**  
**July 1, 2019 to March 31, 2020**

The Financial Performance Report of income and expenditures is prepared from two sources: actual accounting data as recorded at Virginia Tech and the annual budgets which are also recorded in the university accounting system. The actual accounting data reflect the modified accrual basis of accounting, which recognizes revenues when received rather than when earned and commitments to buy goods and services as encumbrances when obligated and as an expenditure when paid. The Original Budget was approved by the Board of Visitors at the June meeting. The Adjusted Budget reflects adjustments to incorporate actual experience or changes made during the fiscal year. These changes are presented for review and approval by the Finance and Resource Management Committee and the Board of Visitors through this report. Where adjustments impact appropriations at the state level, the university coordinates with the Department of Planning and Budget to ensure appropriations are reflected accurately.

The July to March 2019-20 budget (year-to-date) is prepared from historical data which reflects trends in expenditures from previous years as well as known changes in timing. Differences between the actual income and expenditures and the year-to-date budget may occur for a variety of reasons, such as an accelerated or delayed flow of documents through the accounting system, a change in spending patterns at the college level, or increases in revenues for a particular area.

Quarterly budget estimates are prepared to provide an intermediate measure of income and expenditures. Actual revenues and expenditures may vary from the budget estimates. The projected year-end budgets are, however, the final measure of budgetary performance.

**RECOMMENDATION:**

That the report of income and expenditures for the University Division and the Cooperative Extension/Agricultural Experiment Station Division for the period of July 1, 2019 through March 31, 2020 and the Capital Outlay report be approved.

May 29, 2020

**OPERATING BUDGET**

**2019-20**

Dollars in Thousands

	July 1, 2019 to March 31, 2020			Annual Budget for 2019-20		
	Actual	Budget	Change	Original	Adjusted	Change
<b>Educational and General Programs</b>						
<b><u>University Division</u></b>						
<u>Revenues</u>						
General Fund	\$144,020	\$144,020	\$0	\$184,353	\$186,914	\$2,561 (7)
Tuition and Fees	564,660	563,242	1,418	577,858	587,940	10,082 (8)
All Other Income	32,405	32,342	63	47,309	47,374	66 (9)
<b>Total Revenues</b>	<b>\$741,085</b>	<b>\$739,604</b>	<b>\$1,481</b>	<b>\$809,520</b>	<b>822,229</b>	<b>\$12,709</b>
<u>Expenses</u>						
Academic Programs	\$-381,773	\$-387,444	\$5,671 (1)	\$-511,690	\$-519,878	\$-8,188
Support Programs	-222,668	-223,803	1,135	-297,830	-302,351	-4,521
<b>Total Expenses</b>	<b>\$-604,441</b>	<b>\$-611,247</b>	<b>\$6,806</b>	<b>\$-809,520</b>	<b>\$-822,229</b>	<b>\$-12,709 (7,8,9)</b>
<b>NET</b>	<b>\$136,644</b>	<b>\$128,357</b>	<b>\$8,287</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b><u>CE/AES Division</u></b>						
<u>Revenues</u>						
General Fund	\$58,649	\$58,649	\$0	\$74,461	\$74,146	\$-315 (10)
Federal Appropriation	12,834	14,527	-1,693 (2)	15,640	15,647	7 (11)
All Other Income	1,008	927	81	950	1,110	160 (12)
<b>Total Revenues</b>	<b>\$72,491</b>	<b>\$74,103</b>	<b>\$-1,612</b>	<b>\$91,051</b>	<b>\$90,903</b>	<b>\$-148</b>
<u>Expenses</u>						
Academic Programs	\$-64,260	\$-65,832	\$1,572 (3)	\$-84,541	\$-84,393	\$148
Support Programs	-4,516	-4,702	186	-6,510	-6,510	0
<b>Total Expenses</b>	<b>\$-68,776</b>	<b>\$-70,534</b>	<b>\$1,758</b>	<b>\$-91,051</b>	<b>\$-90,903</b>	<b>\$148 (10,11,12)</b>
<b>NET</b>	<b>\$3,715</b>	<b>\$3,569</b>	<b>\$146</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Auxiliary Enterprises</b>						
Revenues	\$311,412	\$313,352	\$-1,940 (4)	\$360,813	\$361,659	\$846 (4)
Expenses	-264,441	-275,073	10,632 (4)	-347,077	-371,571	-24,494 (4)
Reserve Drawdown (Deposit)	-46,971	-38,279	-8,692 (4)	-13,736	9,912	23,648 (4)
<b>NET</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Sponsored Programs</b>						
Revenues	\$259,668	\$265,650	\$-5,982 (5)	\$354,858	\$354,858	\$0
Expenses	-260,165	-272,118	11,953 (5)	-354,858	-354,858	0
Reserve Drawdown (Deposit)	497	6,468	-5,971	0	0	0
<b>NET</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Student Financial Assistance</b>						
Revenues	\$30,832	\$32,117	\$-1,285	\$33,153	\$32,119	\$-1,034 (13)
Expenses	-29,902	-31,080	1,178	-33,153	-32,119	1,034 (13)
Reserve Drawdown (Deposit)	0	0	0	0	0	0
<b>NET</b>	<b>\$930</b>	<b>\$1,037</b>	<b>\$-107</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>All Other Programs *</b>						
Revenue	\$7,846	\$8,192	\$-346	\$9,184	\$10,733	\$1,549 (14)
Expenses	-7,321	-8,731	1,410 (6)	-9,184	-11,232	-2,048 (14)
Reserve Drawdown (Deposit)	-525	539	-1,064	0	499	499 (14)
<b>NET</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>Total University</b>						
Revenues	\$1,423,334	\$1,433,018	\$-9,684	\$1,658,579	\$1,672,501	\$13,922
Expenses	-1,235,046	-1,268,783	33,737	-1,644,843	-1,682,912	-38,069
Reserve Drawdown (Deposit)	-46,999	-31,272	-15,727	-13,736	10,411	24,147
<b>NET</b>	<b>\$141,289</b>	<b>\$132,963</b>	<b>\$8,326</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>

\* All Other Programs include federal work study, surplus property, local funds, and unique military activities.

**OPERATING BUDGET**

1. Academic program expenditures are lower than projected due to timing of academic program expenditures.
2. The budget for federal revenue is established to match projected allotments from the federal government that are expected to be drawn down during the state fiscal year. All expenses in federal programs are covered by drawdowns of federal revenue up to allotted amounts. Federal revenue in the Cooperative Extension/Agriculture Experiment Station Division was lower than the projected budget due to the timing of federal drawdowns.
3. Lower than projected activity in academic program expenditures due to timing of locality recovery activity in the Cooperative Extension/Agriculture Experiment Station Division.
4. Quarterly and projected annual variances are explained in the Auxiliary Enterprises section of this report.
5. Historical patterns have been used to develop a measure of the revenue and expenditure activity for Sponsored Programs. Actual revenues and expenses may vary from the budget estimates because projects are initiated and concluded on an individual basis without regard to fiscal year. The sponsored research expenditures are 7.6% greater than March 31, 2019.
6. Expenses for All Other Programs were less than projected due to timing and lower than projected Surplus Property activity.
7. The annual budget for the University Division General Fund was increased \$0.4 million for salary and fringe benefit central fund adjustments and increased \$2.16 million for the Tech Talent Investment Program.
8. The budget for Tuition and Fees has been increased \$8.7 million for higher than projected revenues from undergraduate enrollment, off-campus graduate revenues, VTCSOM enrollments and one-time savings; offset partially by lower than projected Summer Session activity, on-campus graduate revenues, and Veterinary Medicine tuition revenues. The revenue budget for tuition and fees was decreased \$0.73 million for a technical student financial aid adjustment and increased \$2.12 million for miscellaneous fee revenue increases. The corresponding expenditure budgets have been adjusted accordingly.
9. The All Other Income revenue budget for the university division was increased \$0.15 million for VTCSOM earmarked sales and services revenues, \$0.16 million for higher than projected milk sales and decreased \$0.24 million for partnership contributions to align budgets with VTCSOM programmatic activity.
10. The Cooperative Extension/Agriculture Experiment State Division General Fund revenue budget was decreased \$0.3 million for salary and fringe benefit central fund adjustments. The corresponding expenditure budgets have been adjusted accordingly.
11. The Cooperative Extension Federal Funds revenue budget was increased \$0.01 million to align the internal budget with federal appropriation. The corresponding expenditure budgets have been adjusted accordingly.
12. The budget for All Other Income was increased \$0.16 million to align the internal budget with higher than projected milk sales in Agriculture Experiment Station. The corresponding expenditure budgets have been adjusted accordingly.
13. The Student Financial Assistance revenue and expenditure budgets were decreased \$1.1 million in 2019-20 for a technical accounting change.
14. The projected annual budgets for All Other Programs were increased \$1.6 million to finalize budgets and \$0.4 million for outstanding 2018-19 commitments that were initiated but not completed before June 30, 2019.

**UNIVERSITY DIVISION  
AUXILIARY ENTERPRISES**

**Attachment II**

Dollars in Thousands

	July 1, 2019 to March 31, 2020			Annual Budget for 2019-20		
	Actual	Budget	Change	Original	Adjusted	Change
<b>Residence and Dining Halls *</b>						
Revenues	\$128,714	\$134,027	\$-5,313 (1)	\$133,823	\$138,279	\$4,456 (6)
Expenses	-94,524	-98,848	4,324 (1)	-127,577	-139,834	-12,257 (6,7,8)
Reserve Drawdown (Deposit)	-34,190	-35,179	989 (1)	-6,246	1,555	7,801 (6,7,8)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Parking and Transportation</b>						
Revenues	\$14,662	\$14,235	\$427	\$15,832	\$15,832	\$0
Expenses	-9,494	-10,080	586	-15,357	-15,854	-497 (7,8,9)
Reserve Drawdown (Deposit)	-5,168	-4,155	-1,013	-475	22	497 (7,8,9)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Telecommunications Services</b>						
Revenues	\$18,617	\$18,326	\$291	\$20,600	\$21,500	\$900 (10)
Expenses	-14,539	-15,697	1,158 (2)	-20,861	-22,616	-1,755 (7,10)
Reserve Drawdown (Deposit)	-4,078	-2,629	-1,449 (2)	261	1,116	855 (7,10)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>University Services * **</b>						
Revenues	\$52,913	\$52,895	\$18	\$54,303	\$54,690	\$387 (11)
Expenses	-40,363	-43,658	3,295 (3)	-53,258	-58,729	-5,471 (7,8,11)
Reserve Drawdown (Deposit)	-12,550	-9,237	-3,313 (3)	-1,045	4,039	5,084 (7,8,11)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Intercollegiate Athletics *</b>						
Revenues	\$50,055	\$50,423	\$-368	\$77,500	\$73,736	\$-3,764 (12)
Expenses	-65,373	-65,304	-69	-74,086	-75,294	-1,208 (7,8,12)
Reserve Drawdown (Deposit)	15,318	14,881	437	-3,414	1,558	4,972 (7,8,12)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Electric Service *</b>						
Revenues	\$24,218	\$24,695	\$-477	\$35,217	\$33,870	\$-1,347 (13)
Expenses	-23,777	-24,136	359	-\$34,596	-34,562	34 (7,13)
Reserve Drawdown (Deposit)	-441	-559	118	-621	692	1,313 (7,13)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Inn at Virginia Tech/Skelton Conf. Center</b>						
Revenues	\$11,651	\$9,448	\$2,203 (4)	\$11,711	\$11,911	\$200 (14)
Expenses	-9,370	-10,010	640	-12,287	-12,577	-290 (7,8,14)
Reserve Drawdown (Deposit)	-2,281	562	-2,843 (4)	576	666	90 (7,8,14)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>Other Enterprise Functions ***</b>						
Revenues	\$10,582	\$9,303	\$1,279 (5)	\$11,827	\$11,841	\$14 (15)
Expenses	-7,001	-7,340	339	-9,055	-12,105	-3,050 (7,8,15)
Reserve Drawdown (Deposit)	-3,581	-1,963	-1,618 (5)	-2,772	264	3,036 (7,8,15)
Net	\$0	\$0	\$0	\$0	\$0	\$0
<b>TOTAL AUXILIARIES</b>						
Revenues	\$311,412	\$313,352	\$-1,940	\$360,813	\$361,659	\$846
Expenses	-264,441	-275,073	10,632	-347,077	-371,571	-24,494
Reserve Drawdown (Deposit)	-46,971	-38,279	-8,692	-13,736	9,912	23,648
Net	\$0	\$0	\$0	\$0	\$0	\$0

\* University Systems include Dormitory and Dining Hall System, University Services System, Intercollegiate Athletics System, and Electric Service System. The Systems were created to provide assurance to bond holders that system revenues are pledged for the payment of debt service and to allow for dedicated repair and replacement that are not subject to liens of any creditor of the university.

\*\* University Services System includes Career & Professional Development, Center for the Arts, Health Services, Recreational Sports, Student Engagement & Campus Life, Cultural and Community Centers, Student Organizations, and the VT Rescue Squad.

\*\*\* Other Enterprise Functions include Golf Course, Hokie Passport, Library Café, Library Photocopy, Licensing & Trademark, Little Hokie Hangout, New Student and Family Programs, Pouring Rights, Printing Services, Software Sales, Tailor Shop and Clearing Accounts.

**AUXILIARY ENTERPRISE BUDGET**

1. Revenues in Residence and Dining Halls are lower than projected due to part of the Residence Hall COVID-19 student rebates processing before month end. Expenses are lower than projected due to decreased operating expenses. A 4<sup>th</sup> quarter budget adjustment for the financial impacts of COVID-19 is in development.
2. Expenses for Telecommunications Services are lower than projected due to timing of network telecommunication projects.
3. Expenses for the University Services System are lower than projected due to the timing of expenses.
4. Through the 3<sup>rd</sup> quarter, revenues at the Inn at Virginia Tech are higher than projected due to successfully maintaining operations while housing students. A 4<sup>th</sup> quarter budget adjustment for the financial impacts of COVID-19 is in development.
5. Revenues for Other Enterprise Functions are higher than projected due to higher than budgeted student enrollment in New Student Programs, Software Sales, and Hokie Passport.
6. The annual revenue budgets for Residence and Dining Halls were increased \$9.3 million for residential operations in two additional facilities and increased dining meal plan sales due to increased enrollment. Annual expense budgets were increased \$5.1 million for the Inn at Virginia Tech lease, \$3.7 million for Holiday Inn lease, \$2.4 million for enrollment staffing and operations, \$2.9 million for residence hall furniture which will be repurposed in future residence halls, \$0.1 million for additional student conduct coordinator, \$0.3 million dining facility projects, \$2.7 million for expanded dining facility hours, food costs, and wage support, and \$1.3 million for residential mail delivery program. Annual revenue and expense budgets were decreased \$4.9 million due to lower than anticipated off-campus dining meal plan sales, partially attributable to increased graduation rate, decreased marketing to help accommodate the additional freshman, and demand. Expense budgets were decreased \$3.1 million for technical realignment of university expenses.
7. The annual expense budget for Auxiliary Enterprises was increased \$7.4 million for outstanding 2018-19 commitments and projects that were initiated but not completed before June 30, 2019. This amount includes \$1.2 million in Dining Hall commitments and projects, \$1.2 million for Telecommunications, and \$1.3 million for Electric Service. The remainder is spread across the other auxiliary programs.
8. The annual expense and reserve budgets for Auxiliary Enterprises were decreased \$0.7 million to replace placeholder budgets with the university's approved compensation plan.
9. The annual expense and reserve budgets for Parking and Transportation Services were decreased \$0.2 million for Parking Services lease alignment.
10. The annual revenue, expense, and reserve budgets for Telecommunications Services were increased for additional business volume.
11. The annual revenue budget for University Services System was increased \$0.4 million to recognize additional enrollment. Annual expense budgets were increased \$3.6 million for additional counseling staff, counseling space, nurse practitioner, personnel support, student affairs operating support, Career and Professional Development one-time projects, Recreational Sports wage support, \$1.5 million field storage and venture out facility project, and \$1.7 million swing space temporary structure project to assist with space needs during War Memorial closure during the capital project.
12. The annual revenue, expense, and reserve budgets for Intercollegiate Athletics were increased to accommodate additional revenue of \$1 million for the football team's participation in the Belk Bowl, \$0.3 million in private fundraising for the indoor practice facility, \$0.7 million bowl expenses (total bowl expense is \$1.7 million), \$0.3 million for indoor practice facility capital project, and \$0.2 million for NCAA academic enhancement. Annual revenue and reserve budgets were decreased \$5.1 million for lower than anticipated ACC conference distributions and timing of ACC Network revenues.
13. The annual revenue and expense budgets for the Electric Services auxiliary were decreased \$1.3 million due to lower than projected cost of wholesale electricity from favorable variance in demand and energy components learned after the original budget was developed.
14. The annual revenue, expense, and reserve budgets for the Inn at Virginia Tech and Skelton Conference Center were increased for technical accounting alignment for tipped employees and personnel support.
15. The annual revenue, expense, and reserve budgets for Other Enterprise Functions were increased for printing services operating expenses, \$1.4 million internal financing of board approved Athletics facilities improvements project, technical accounting alignments, scholarship expenses in Licensing and Trademark, and Library Photocopy increased business volume and equipment replacement.

**CAPITAL OUTLAY PROJECTS**  
**AUTHORIZED AS OF March 31, 2020**  
Dollars in Thousands

PROJECT INITIATED	FISCAL YEAR ACTIVITY		TOTAL PROJECT BUDGET					CUMULATIVE EXPENDITURES
	ANNUAL BUDGET	YTD EXPENDITURES	STATE SUPPORT	NONGENERAL FUND	REVENUE BOND	TOTAL BUDGET		
<b>EDUCATIONAL AND GENERAL PROJECTS</b>								
<u>Design Phase</u>								
Agriculture Production Facilities	Oct 2016	\$ 1,300	\$ 349	\$ 25,274	\$ -	\$ -	\$ 25,274	\$ 1,164 (1)
Planning: Hitt Hall	Apr 2017	4,641	605	-	6,000	-	6,000	1,891 (2)
Planning: Undergraduate Science Laboratory Building	Jul 2017	1,163	1,827	-	5,141	-	5,141	3,748 (3)
Construct Virginia Seafood AREC	Jul 2018	2,500	-	2,500	-	-	2,500	- (4)
Commonwealth Cyber Initiative	May 2019	500	781	1,500	-	-	1,500	787 (5)
Corps Leadership and Military Science Building	Jun 2019	2,000	126	-	20,650	31,350	52,000	1,502 (6)
Data and Decision Science	Jul 2019	2,800	2,044	69,000	10,000	-	79,000	2,044 (7)
Innovation Campus - Academic Building	Jul 2019	5,500	663	168,000	107,000	-	275,000	663 (8)
<u>Construction Phase</u>								
Maintenance Reserve	On-going	14,330	11,467	28,859	-	-	28,859	21,979 (9)
Improve Kentland Facilities	Sep 2013	6,500	4,816	12,463	-	-	12,463	6,768 (10)
Health Sciences & Technology	Oct 2016	34,000	30,650	51,554	-	40,142	91,696	71,960 (11)
Chiller Plant Phase II	Oct 2016	10,000	15,181	32,655	10,312	-	42,968	17,426 (12)
Holden Hall Renovation	Oct 2016	16,000	1,925	57,215	212	17,500	74,927	5,956 (13)
Gas-Fired Boiler at the Central Steam Plant	Apr 2017	2,600	2,631	-	8,200	-	8,200	5,680 (14)
<u>Close-Out</u>								
Academic Buildings Renewal	Sep 2013	2,205	2,047	35,029	-	-	35,029	34,871 (15)
Renovate Undergraduate Science Laboratories	Jul 2016	3,100	2,978	-	10,000	-	10,000	8,963 (16)
Acquisition - Falls Church UVA Interest	Apr 2019	8,230	8,221	-	-	8,230	8,230	8,221 (17)
Acquisition - Falls Church Property	Apr 2019	-	-	-	-	2,850	2,850	- (18)
<b>TOTAL EDUCATIONAL AND GENERAL PROJECTS</b>		<b>\$ 117,369</b>	<b>\$ 86,312</b>	<b>\$ 484,049</b>	<b>\$ 177,515</b>	<b>\$ 100,072</b>	<b>\$ 761,637</b>	<b>\$ 193,624</b>

**Education and General Projects**

1. Agriculture Production Facilities: This project is the first of two phases to renew existing facilities for the livestock and poultry programs. The scope includes 126,000 gross square feet of facilities at the Blacksburg campus and three nearby university production and research farms. The preliminary design cost report issued by the Department of Engineering and Buildings increased the project budget by \$3.138 million to \$25.274 million. Working drawings are underway.
2. Planning – Hitt Hall (formerly Intelligent Infrastructure and Construction Complex): This planning project is for Hitt Hall and houses an expansion of Myers-Lawson School of Construction, a new dining center, and other academic spaces. The university has changed the acquisition strategy to Construction Manager from Design-Build. Procurement for A/E services will begin in May 2020 and the project will move forward under the new delivery method.
3. Planning – Undergraduate Science Laboratory Building: This planning project is for an entirely state funded 102,000 gross square foot science laboratory building adjacent to the new classroom building. The university is temporarily funding the project and will be reimbursed by the state once construction funding is appropriated. Working drawings are expected to be complete May 2020. The university requested construction funding for fiscal year 2021; however, the state has not included an appropriation for the project in the budget. The university will request construction funding for fiscal year 2022 as part of the next state budget call.
4. Construct Virginia Seafood AREC: Through a collaborative effort between the University, the Foundation, and the City of Hampton, the existing facility will be replaced with this new 15,000 gross square foot facility. The university submitted 95 percent drawings to the State for scope and cost review.
5. Commonwealth Cyber Initiative: This project makes improvements to support the Commonwealth Cyber Initiative Hub renovations, space enhancements, and equipment. The State approved \$500 thousand of additional funding for the project.
6. Corps Leadership and Military Science Building: The project consolidates the Corps of Cadets and ROTC programs in the northern portion of the Upper Quad project. Preliminary designs are being updated. The design and construction contracts for this project were consolidated with the New Upper Quad Residence Hall project.
7. Data and Decision Sciences: This project will design and construct a new 120,000 gross square foot instruction building. Preliminary design is underway with working drawings starting in June 2020.
8. Innovation Campus – Academic Building: This project is a new 300,000 gross square foot academic building as part of the Innovation Campus in Alexandria Virginia. Schematic design is underway.
9. Maintenance Reserve: The total project budget reflects \$1.8 million of carryforward from fiscal year 2018 and the State's fiscal year 2019 appropriation of \$13.5 million and fiscal year 2020 appropriation of \$13.5 million. The annual budget amount reflects the pace necessary to meet the state's 85 percent spending performance requirement by June 30, 2020.
10. Improve Kentland Facilities: This project provides a metabolism research laboratory, an applied reproduction facility, and a building for animal demonstration, handling, and holding spaces. Substantial completion expected April 2020 for the Applied Reproduction Facility and August 2020 for Metabolic Research Lab and the Bovine Extension Teaching & Research Facility.
11. Health Sciences & Technology: This project is being delivered under a Public Private Partnership with Carilion Clinic and is located adjacent to the existing Virginia Tech-Carilion Research Institute facility in Roanoke, Virginia. Construction is on schedule for an expected completion date of April 2020.
12. Chiller Plant Phase II: This project upgrades of campus utility systems and addresses several strategic needs for shifting the campus to a lower resource consuming cooling service with improved redundancies. Year-to-date expenses exceed the annual budget because construction accelerated. Resources are available and sufficient to cover the shifted cash outflows, and the project remains within the authorized budget. Completion expected July 2021.
13. Holden Hall Renovation: This project will renovate 20,000 gross square feet, demolish 21,000 gross square feet, and construct an 80,000 gross square foot expansion of Holden Hall to accommodate the instruction and research programs of Materials Science and Engineering, Mining and Minerals Engineering, and Computer Science Engineering. Demolition of the one story wing is complete; sitework and foundation improvements are underway. Substantial completion expected November 2021.
14. Gas-Fired Boiler at the Central Steam Plant: This project will install a new Gas-Fired Boiler within the Central Steam Plant. Year-to-date expenses exceed the annual budget because construction accelerated. Resources are available and sufficient to cover the shifted cash outflows, and the project remains within the authorized budget. Completion expected October 2020.
15. Academic Buildings Renewal: This project is complete and may be closed and financial accounts terminated when final invoices are received and paid.
16. Renovate Undergraduate Science Laboratories: Construction is substantially complete and the project may be closed and financial accounts terminated when final invoices are received and paid.
17. Acquisition – Falls Church UVA Interest: This project was established to acquire all of UVA's right, title, and interest in the universities' shared fee simple title ownership and shared leasehold interest in the Falls Church Center for a total cost of \$8.23 million. The transaction process is complete.
18. Acquisition – Falls Church Property: This project was established to acquire the fee simple title to the 5.33 acres currently leased from and owned by the City of Falls Church for a net cost of \$2.85 million. The exercise date is fiscal year 2021, and the university is working with the City of Falls Church to accelerate the transaction timing.

## Capital Outlay Projects Authorized as of March 31, 2020 (Continued)

Dollars in Thousands

PROJECT INITIATED	FISCAL YEAR ACTIVITY		TOTAL PROJECT BUDGET					
	ANNUAL BUDGET	YTD EXPENDITURES	STATE SUPPORT	NONGENERAL FUND	REVENUE BOND	TOTAL BUDGET	CUMULATIVE EXPENDITURES	
<b>AUXILIARY ENTERPRISE PROJECTS</b>								
<u>Design Phase</u>								
Student Wellness Improvements	Jun 2016	8,500	1,726	\$ -	\$ 13,310	\$ 44,690	\$ 58,000	\$ 4,983 (1)
Athletic Facilities Improvements - Tennis	Aug 2016	-	1	-	809	0	809	209 (2)
Dietrick First Floor and Plaza Renovation	Sept 2017	1,500	559	-	5,000	3,300	8,300	838 (3)
Planning: Slusher Replacement	Jun 2018	1,500	844	-	3,500	-	3,500	1,184 (4)
Global Business & Analytics Complex Residence Halls	Jun 2019	1,800	1,251	-	-	84,000	84,000	1,251 (5)
New Upper Quad Residence Hall	Jun 2019	800	373	-	-	33,000	33,000	373 (6)
<u>Construction Phase</u>								
Maintenance Reserve	On-going	9,500	7,689	-	9,500	-	9,500	7,689 (7)
Creativity & Innovation District Residence Hall	Oct 2016	20,000	24,486	-	15,880	89,620	105,500	35,117 (8)
Student-Athlete Performance Center	Mar 2018	7,000	6,298	-	20,417	-	20,417	7,799 (9)
Athletics Weight Room Renovation & Expansion	Aug 2018	625	718	-	4,500	-	4,500	794 (10)
<u>Close-Out</u>								
Lane Substation Expansion	Sept 2015	2,380	221	-	2,000	4,500	6,500	3,724 (11)
O'Shaughnessy Renovation	Apr 2016	445	366	-	8,867	12,633	21,500	21,421 (12)
Athletic Facilities Improvements - Rector & Baseball	Aug 2016	1,035	399	-	36,691	0	36,691	36,159 (13)
Commonwealth Ballroom Improvements	Mar 2018	499	483	-	3,246	-	3,246	3,230 (14)
ACC Network Studio	Mar 2018	900	1,313	-	-	10,000	10,000	8,498 (15)
<b>TOTAL AUXILIARY ENTERPRISE PROJECTS</b>		<b>\$ 56,484</b>	<b>\$ 46,726</b>	<b>\$ -</b>	<b>\$ 123,720</b>	<b>\$ 281,743</b>	<b>\$ 405,463</b>	<b>\$ 133,268</b>
<b>GRAND TOTAL</b>		<b>\$ 173,853</b>	<b>\$ 133,038</b>	<b>\$ 484,049</b>	<b>\$ 301,235</b>	<b>\$ 381,815</b>	<b>\$ 1,167,099</b>	<b>\$ 326,892</b>

## CAPITAL OUTLAY BUDGET (Continued)

**Auxiliary Enterprise Projects**

1. **Student Wellness Improvements**: The project scope and budget include refurbishments to War Memorial Hall and McComas Hall. Whiting-Turner is the construction manager and is scheduled to obtain new construction pricing in June 2020.
2. **Athletic Facilities Improvements - Tennis**: Athletics is ready to move forward with planning for Tennis Improvements and A/E selection is underway. The university may request full project authorization once planning is complete and Athletics has raised the necessary funds to complete construction.
3. **Dietrick First Floor and Plaza Renovation**: This project refurbishes the first floor of Dietrick Hall, inserting a modern food service venue, enclosing a portion of the overhang, and improvements to the outdoor plaza. Low bid received was over budget and design modification is underway.
4. **Planning – Slusher Replacement**: This planning project includes completing preliminary designs for the replacement of Slusher Hall. To ensure bed capacity sufficient for enrollment growth, the timing for construction is being coordinated with the anticipated completion date for the Global Business & Analytics Complex Residential Halls project, anticipated July 2024.
5. **Global Business & Analytics Complex Residence Halls**: This project provides two residence halls in the northwest corner of campus with a minimum of 700 beds. The acquisition strategy is shifting to Invitation for Bid from Design-Build. Procurement for A/E services will begin in May 2020 and the project will move forward under the new delivery method.
6. **New Upper Quad Residence Hall**: This project will provide the Corps of Cadets an additional 313 beds while replacing Femoyer Hall. Schematic design is underway. The design and construction contracts for this project were consolidated with the Corps Leadership & Military Science project.
7. **Maintenance Reserve**: Projects are scheduled and funded by the auxiliary enterprises during the annual Auxiliary Enterprise budgeting process. The units prepare five-year plans that outline their highest priority deferred maintenance needs. The annual budget and total project budget reflect the spending plans of the auxiliary units on maintenance reserve work scheduled for fiscal year 2020. The auxiliary maintenance reserve program covers 106 assets with a total replacement value of \$1.3 billion.
8. **Creativity & Innovation District Residence Hall**: This project is a new residential community with approximately 596 beds, including 176 beds for student-athletes, and academic collaborative spaces to support creativity and innovation programs. Year-to-date expenses exceed the annual budget because construction accelerated. Resources are available and sufficient to cover the shifted cash outflows, and the project remains within the authorized budget. Construction is underway with completion expected June 2021.
9. **Student-Athlete Performance Center**: This project renovates the fourth floor of the Jamerson Center, constructs a balcony cantilevered from the fourth floor, and a new elevator tower. Construction is underway with completion expected October 2020.
10. **Athletics Weight Room Renovation & Expansion**: This project renovates and expands the football weight room in the Merryman Center. Year-to-date expenses exceed the annual budget because construction accelerated. Resources are available and sufficient to cover the shifted cash outflows, and the project remains within the authorized budget. Construction is underway with substantial completion expected August 2020.
11. **Lane Substation Expansion**: The expanded Substation on Innovation Drive has been electrified and the project is substantially complete. Electric Services received “cost to serve” credits from AEP and the total cost is expected to be \$4.5 million. The project may be closed and financial accounts terminated with final invoices are received and paid.
12. **O’Shaughnessy Renovation**: This project is complete. The total cost is expected to be \$21.5 million. The project may be closed and financial accounts terminated when final invoices are received and paid.
13. **Athletic Facilities Improvements - Rector and Baseball**: The Rector Field House and Baseball improvements are complete. The total cost is expected to be \$36.69 million. These components of the project may be closed and financial accounts terminated when final invoices are received and paid.
14. **Commonwealth Ballroom Improvements**: This project is closed and will be removed at the end of the fiscal year.
15. **ACC Network Studio**: The ACC Network Studio is operational and the project is substantially complete. The total cost is expected to be \$10 million. Year-to-date expenses exceed the annual budget because expenses expected in fiscal year 2019 were invoiced in fiscal year 2020. Resources are available and sufficient to cover the shifted cash outflows, and total expenditures and commitments remain within the authorized budget. The project may be closed and financial accounts terminated when final invoices are received and paid.